



INTEGRATION JOINT BOARD

Date of Meeting	26.03.2019
Report Title	Strategic Risk Register
Report Number	HSCP.18.143
Lead Officer	Sandra Ross, Chief Officer
Report Author Details	Name: Martin Allan Job Title: Business Manager Email Address: martin.allan3@nhs.net
Consultation Checklist Completed	Yes
Appendices	a. Strategic Risk Register

1. Purpose of the Report

- 1.1. To present the Integration Joint Board (IJB) with the latest version of the Aberdeen City Health & Social Care Partnership's (ACHSCP) strategic risk register.

2. Recommendations

- 2.1. It is recommended that the Integration Joint Board:

a) Approve the revised risk register, as shown in Appendix A.

3. Summary of Key Information

At its meeting in January 2019, the IJB considered a report on strategic risk, with particular reference to Brexit, and noted that the Risk Register was to be reported to the Audit and Performance Systems Committee for discussion and that a further report would be reported to the IJB in March 2019.

Revised Strategic Risk Register

- 3.1. The strategic risk register has been reviewed by the risk owners and updates provided on each risk contained within it.



INTEGRATION JOINT BOARD

3.2. Key changes to the strategic risk register in this version are:

- a) Including the IJB risk assessment matrices as an appendix to the strategic risk register for ease of reference. This is the NHS Scotland Core Risk Assessment Matrix, as outlined in appendix 6 of the Board Assurance and Escalation Framework.
- b) Re-combining risk 1a and 1b and revising the description of the risk to read: *“There is a risk that if there is not sufficient capacity in the market, that we fail to deliver on our duty to provide the services outlined in the integration scheme”*
- c) Adding an additional risk (Risk 10): “There is a risk that ACHSCP is not sufficiently prepared to deal with the impacts of Brexit on areas of our business, including affecting the available workforce and supply chain”. This new risk was approved by the Integration Joint Board at its meeting on 22 January 2019.

In-Depth Review of Risks 1, 2 & 3

- 3.3. At the meeting of the APS Committee on 11 September 2018, the Committee agreed *“to monitor three risks within the strategic risk register at each Committee meeting up until the next review period, and to treat the register as a living document”*.
- 3.4. The APS Committee received additional updates on risks 1, 2 & 3 at its meeting in February 2019 and undertook an in-depth discussion on each of these risks. These changes are reflected in the current version of the strategic risk register (appendix A)

4. Implications for IJB

- 4.1. **Equalities** – while there are no direct implications arising directly as a result of this report, equalities implications will be taken into account when implementing certain mitigations.
- 4.2. **Fairer Scotland Duty** – while there are no direct implications arising directly as a result of this report, the Fairer Scotland duty will be taken into account, where appropriate, where implementing certain mitigations.



INTEGRATION JOINT BOARD


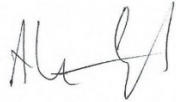
- 4.3. **Financial** – while there are no direct implications arising directly as a result of this report financial implications will be taken into account when implementing certain mitigations.
- 4.4. **Workforce** - there are no direct implications arising directly as a result of this report.
- 4.5. **Legal** - there are no direct implications arising directly as a result of this report.
- 4.6. **Other** - there are no direct implications arising directly as a result of this report.

5. Links to ACHSCP Strategic Plan

- 5.1. Ensuring a robust and effective risk management process will help the ACHSCP achieve the strategic priorities as outlined in its strategic plan, as it will monitor, control and mitigate the potential risks to achieving these.

6. Management of Risk

- 6.1. **Identified risks(s):** all known risks
- 6.2. **Link to risks on strategic or operational risk register:** all risks as captured on the strategic risk register.
- 6.3. **How might the content of this report impact or mitigate these risks:** Ensuring a robust and effective risk management process will help to mitigate all risks.

Approvals	
	Sandra Ross (Chief Officer)
	Alex Stephen (Chief Finance Officer)